

APPENDIX A

LEVEL OF PARTICIPATION IN USDA/ATRIP EAST AFRICAN PROJECT

| Name | Organization | County | US Study Tour | February 2001 | May 2001 | September 2001 | February 2002 | Coord. Committee | Interview Sept. 2002 |
|--------------------|---|--------|---------------|---------------|----------|----------------|---------------|------------------|----------------------|
| Akothia, D. | Fresh Produce Exporters Assn. Of Kenya | K | | X | | | | | |
| Alusa, J. M. | Kenya Ports Authority | K | | | | X | | | |
| Amoh, George | Kenya Plant Health Inspection Services | K | | | X | | | | |
| Arunga, Rachel | Ministry of Transportation and Communication | K | | | | X | X | | |
| Baissan, Max | World Food Programme | | | X | | | | | |
| Bisbas, Ali | Kenya Road Board | K | | X | X | X | | | X |
| Bwombuna, Peter | Ministry of Agriculture & Rural Development | K | | | | | X | | |
| Chebii, S. K. | Kenya Revenue Authority | K | | | | X | X | | |
| Echessa, Protasse | RTTA | K | X | X | | | | | |
| Gekonge, Nathaniel | Ministry of Roads and Public Works | K | | | | X | | | |
| Kanamugire, Silas | Transit Transport Coordinating Authority | K | X | | | | | | |
| Karanja, Mercy | Kenya National Farmers Union | K | | X | | | | | |
| Keeru, Joseph | Kenya Bureau of Standards | K | | | X | X | X | X | X |
| Kimazi, Esther | Kenya Plant Health Inspection Services | K | | X | | X | | | |
| Kitolo, A. M. | Ministry of Information, Transport & Communication | K | | | X | X | | | |
| Kyungu, Sammy | Perm. Sec., Ministry of Info. Transport & Communication | K | | | | | X | | |
| Likami, M. | Ministry of Information, Transport & Communication | K | | | X | | | | |
| Likimani, Jane | Fresh Produce Exporters Assn. Of Kenya (FPEAK) | K | | | X | | | | |
| Maindi, Elizabeth | Kenya Bureau of Standards | K | | | X | | | | |
| Maina, Gladys | Kenya Plant Health Inspection Services | K | X | X | X | X | X | | X |
| Masila, Eng. | Ministry of Trade and Industry | K | | | | X | | | |
| Mburu, Moses | Department of Agriculture | K | | X | X | | | | |
| Mburu, Rosemary | Export Development Service | K | | | X | | | | |

Also interviewed Stephen Muiruri, Kenya Ministry of Agriculture, who attended the pre-planning session in Arusha 2002 and Carol Kamau, Office of the US Agricultural Attache, Nairobi, who accompanied the Standards group on the U.S. study tour.

| Name | Organization | County | US Study Tour | February 2001 | May 2001 | September 2001 | February 2002 | Coord. Committee | Interview Sept. 2002 |
|----------------------|--|--------|---------------|---------------|----------|----------------|---------------|------------------|----------------------|
| Mokaya, H. M. | Kenya Bureau of Standards | K | | X | | | | | |
| Musuva, Daniel | Kenya Bureau of Standards | K | | | | | X | | |
| Mutai, A. | Kenya Ports Authority | K | | | | X | | | X |
| Mwania, Nzuki | Regional Transport Policy Advisor | K | | X | X | | | | |
| Mwangi, Lawrence | Kenya Breweries Limited Seed Trade Assn. Of Kenya | K | | X | X | | | | |
| Ndivo, D. M. | Kenya Bureau of Standards | K | | | | X | | | |
| Nderitu, Titus | Ministry of Roads and Public Works | K | | X | | | | | |
| Ngala, Grace | Kenyawide Securities | K | X | | | | | | |
| Ntahonsigaye, Venant | Transit Transport Coordination Authority (TTCA) | K | | X | X | | | | |
| Okiring, P. E. | Kenya Railways Corporation | K | | | | X | | | |
| Onduso, C. E. | Ministry of Finance & Planning | K | | | X | X | X | X | X |
| Opiya, Peter | Pest Control Board | K | | | | X | | | |
| Ramzan, Azizahmed M. | Kenya Ports Authority | K | X | X | X | | | | X |
| Rotich, Margaret | Kenya Bureau of Standards | K | X | X | | | | | X |
| Sabwa, E. M. | Int'l. Freight & Warehousing Association (KIFWA) | K | | X | X | X | | | X |
| Songa, Dr. Wilson | Kenya Plant Health Inspection Services | K | X | | X | | | | X |

| Name | Organization | County | US Study Tour | February 2001 | May 2001 | September 2001 | February 2002 | Coordinating Committee | Interview Sept. 2002 |
|---------------------|----------------------------------|--------|---------------|---------------|----------|----------------|---------------|------------------------|----------------------|
| Ahmed, Mohammed | Tanzania Bus Owners Association | T | | | X | | | | |
| Baitenkene, E.A.M. | Tanzania Revenue Authority | T | | X | X | | | | |
| Baryorguru, C. R. | National Milling Kurasini | T | | X | X | | | | |
| Bitegeko, Janet | Ministry of Agriculture | T | | | | X | | | |
| Chibanhila, O A.V.. | Tanzania Railways Corporation | T | | X | X | | | | |
| Chipa, Joachim | Tanzania Central Freight Bureau | T | | X | | | | | |
| Chuwa, Magdalena | Ministry of Industries and Trade | T | | X | X | | | | |
| Dhiran, Salim | Mohamed Enterprises | T | | | X | | | | |
| Ekelege, Charles | TZ Bureau of Standards | T | | | | X | X | | X |
| Ferouz, Wahid | Azam Bakeries, Ltd. | T | | | X | | | | |

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|--------------------|---|--------|---------------|---------------|----------|----------------|---------------|------------------|----------------------|
| Ibrahim, Said A. | Tanzania Freight Forwarders Association | T | X | X | X | | | | X |
| Jembere, Lemma | World Food Programme | | | X | X | | | | |
| Kalanje, M. | TZ Chambers of Commerce, Industry and Agriculture | T | | | | X | | | |
| Kamuzora, Generosa | Planning Commission | T | | X | X | | | | |
| Kilindu, Mrs. | TZ Confederation of Industries | T | | | X | | | | |
| Kiondo, Charles | Marine Services Co., Ltd. | T | | X | X | | | | |
| Liamba, B.A.N. | Ministry of Transport | | | | | X | X | | X |
| Lifiga, Linda | TZ Cambers of Commerce, Industry & Agriculture | T | | X | X | | | | X |
| Lubinza, F. | Bureau of Standards | T | | X | | | | | |
| Maingu, Nashom | Bureau of Standards | T | | X | | | | | |
| Mashimba, Dr. E. | Government Chemist Laboratory Agency | T | | X | | | | | |
| Mbuya, Jacqueline | Ministry of Agriculture | T | | X | | | | | |
| Mbwani, Nicholas | National Transport Cooperation | T | X | X | X | X | X | X | X |
| Mkassa, K. L. | Tanzania Bureau of Standards | T | | | X | | | | |
| Mlingi, Protas | TZ Revenue Authority | T | | | | | T | | |
| Mngodo, John | Ministry of Agriculture | T | | X | X | | | | X |
| Mollel, Jacob | Kenmillers, Ltd. | T | | X | | | | | |
| Mosha, Dr. Claude | Tanzania Bureau of Standards | T | X | X | X | | X | X | X |
| Mngodo, John | Ministry of Agriculture | T | | X | | | | | |
| Munisi, Methew J. | Perm. Sec., Ministry of Agriculture and Food Security | T | | | | | X | | |
| Mutabazi, Beatrice | Tanzania Bureau of Standards | T | X | X | X | X | X | X | X |
| Mwaikambo, Wilma | Ministry of Agriculture | T | | X | | | | | |
| Mwarusha, Jerome | Bureau of Standards | T | | X | | | | | |
| Mwenda, G. | Tanzania Truck/Bus Owners Association | T | | X | X | X | | | X |
| Ngemera, A. R. | Ministry of Industry and Trade | T | | | | X | | | X |
| Riwa, William | Ministry of Agriculture and Cooperatives | T | X | X | X | X | | | X |

| Name | Organization | County | US Study Tour | February 2001 | May 2001 | September 2001 | February 2002 | Coord. Committee | Interview 2002 |
|---------------------|--|--------|---------------|---------------|----------|----------------|---------------|------------------|----------------|
| Ruben, S. O. W. M. | Sokoine University of Agriculture | T | | X | X | | | | |
| Rufunjo, Dr. B. | Ministry of Communications & Transport | T | | X | X | | | | X |
| Rugaihuruzza, Jason | Tanzania Ports Authority | T | X | X | | | | | X |
| Rwegosha, Sarati | Government Chemist Laboratory Agency | T | | | X | | | | |
| Said, Said Mohammed | Azam Bakeries, Ltd. | T | | X | X | | | | X |
| Shamte, Rukia | Tanzania Railways Corporation | T | X | X | X | | | | |
| Shemhina, Rehema | National Food Control Commission | T | | | X | | | | |
| Shirima, Rogasian | TZ Revenue Authority | T | | | | X | | | |
| Soli, O. M. | National Food Control Commission | T | | X | X | | | | X |

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|------------------------|--|--------|---------------|---------------|----------|----------------|---------------|------------------|----------------------|
| Aluka, Pauline | National Agricultural Research Organization-Coffee | U | | X | X | | | | |
| Amai, J. O. | Min. of Tourism, Trade & Industry | U | | X | X | | | | |
| Aineboyona, W. | Ministry of Finance | U | | | | X | | | |
| Apolot, Stella | Uganda National Bureau of Standards | U | | X | | | | | |
| Byaruhanga, Stephen | Secretary General UCTOA | U | | | X | | | | X |
| Bazaale, Joseph | National Seed Certification Service | U | | | X | | | | |
| Bazirake, Constante B. | Min. of Agriculture, Animal Industry & Fisheries | U | | X | X | | | | |
| Iitazi, G. J. | Ministry of Works, Housing and communications | U | | | | X | X | | |
| Joel, Masembe | Micro-Finance | U | | X | | | | | |
| Kabatsi, Joy | Uganda Revenue Authority | U | X | | X | | X | | X |

| Name | Organization | County | US Study Tour | February 2001 | May 2001 | September 2001 | February 2002 | Coord. Committee | Interview Sept. 2002 |
|--------------------------|---|--------|---------------|---------------|----------|----------------|---------------|------------------|----------------------|
| Kagina, Allen | Uganda Revenue Authority | U | | X | X | X | | | |
| Kagoda, Dr. S.P. | Ministry of Trade & Industry | U | | | | X | | | |
| Kamajugo, Richard | Uganda Revenue Authority | U | | X | | X | | | X |
| Kabeere, Flavia | National Agricultural Research Organization | U | | | X | | | | |
| Kaijuka, Chris | FICA Seeds | U | | | | | X | | |
| Kasajja, G. P. | Perm. Sec., Min. of Agriculture | U | | | | | X | | X |
| Kareba, Charles | Kargo International, Ltd. | U | X | X | X | X | X | X | X |
| Katafiire, Maureen | Min. of Agriculture, Animal Husbandry and Fisheries | U | | X | X | | | | |
| Kimera, Henry Richard | Uganda Consumers Protection Association | U | | X | X | | | | |
| Lugwana, Lawrence | | U | | | X | | | | |
| Lule, David | Horticultural Exporters Association of Uganda | U | | X | X | | | | X |
| Mangheni, Wycliffe Oguti | Variety Testing Officer | U | | X | X | | | | |
| Manyindo, Dr. Ben | Uganda National Bureau of Standards | U | X | X | X | X | | | X |
| Masette, Margaret | Food Science & Technology Research Inst. | U | | X | X | | | | |
| Muhhuku, Fred | Agribusiness Development Center | U | | | | | X | | |
| Mugaya, Dr. Fred | Busoga Transport Cooperative | U | | X | X | | | | |
| Mulagwe, Damas | Uganda Grain Milling Co. | U | X | X | | X | | | X |
| Mulindwa, Khassim | | U | | | X | | | | |
| Nakkazi, Jennifer | Min. of Agriculture, Animal Industry & Fisheries | U | | | X | | | | |
| Nalumansi, Sarah | Uganda Manufacturers Association | U | X | | X | | | | |
| Odoch, Peter Otim | Uganda Oil Seed Producers and Processors | U | | X | X | | | | |
| Odong, Michael | Min. Agriculture, Animal Industries and Fisheries | U | | X | | | | | |
| Okello, A. S. | Min. of Agriculture, Animal Industry & Fisheries | U | | | | X | | | |

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|-----------------------------|---|--------|---------------|---------------|----------|----------------|---------------|------------------|----------------------|
| Okello, Cypriano | Ministry of Works, Housing and Communications | U | | X | | | | | |
| Omar, S.M. Omar | Omar Transporters | U | | | X | | | | |
| Ongom, Walter | Commodity Export Co. Ltd | U | | X | X | | | | |
| Opolot, Okaasai | Min. of Agriculture | U | X | X | X | X | X | X | X |
| Otinrui, Peter | UOSPA | U | | | X | | | | |
| Sekitoleko, Patrick | Uganda National Bureau of Standards | U | | | X | X | X | | X |
| Semyano, Haruna | Ministry of Tourism, Trade and Industry | U | | X | X | | | | X |
| Tashobya, Stephen | Uganda Commercial Truck Owners Association | U | | X | X | X | | | X |
| Wandera, Godfrey O. | Ministry of Works, Housing & Communications | U | X | X | | X | | | |
| Wesonga, Dr. Wanderema S.N. | MAAIF-Directorate of Animal Resources | U | | X | | | | | |
| Windsor, Muzoori Hans | Cotton Development Organization | U | | X | X | | | | X |

APPENDIX B

ATRIP: EAC-IN-COUNTRY TECHNICAL WORKSHOP FOR TRANSPORT MANAGEMENT AND HARMONIZATION OF STANDARDS

DATES: Uganda – February 12-14, 2001
Kenya – February 15-17, 2001
Tanzania – February 21-23, 2001

DAY ONE – MORNING JOINT SESSION

8:30 Registration/ Administration
9:00 Welcome and Introduction
Program Overview
9:30 Partnerships: Public and Private

| | |
|-------|----------------------------------|
| | Session Leader Lawrence Barbieri |
| 10:15 | Tea Break |
| 10:30 | Partnerships Breakout Group |
| 11:15 | Groups Report Out – Discussion |
| 11:45 | Wrap up and Summation |
| 12:00 | Lunch |

DAY ONE – AFTERNOON

TRANSPORTATION SESSION

| | |
|------|--|
| 1:30 | Regulatory and Enforcement of Standards Session Leader Harold (Harry) Eubanks |
| 3:00 | Transportation Breakout Groups |
| 3:45 | Tea Breaks |
| 4:00 | Groups Report Out – Discussion |
| 4:30 | Wrap up and Summation |
| 5:00 | Networking |

HARMONIZATION SESSION

| | |
|------|---|
| 1:30 | Standards Development Session Leaders Paul Manol and Brian McKee |
| 3:00 | Standards Breakout Groups |
| 3:45 | Tea Break |
| 4:00 | Groups Report Out – Discussion |
| 4:30 | Wrap up and Summation |
| 5:00 | Networking |

DAY TWO – MORNING JOINT SESSION

| | |
|-------|--|
| 9:00 | Data Collection and Dissemination for Agricultural Transportation and Harmonization of Standards Session Leader Heidi Reichert |
| 10:15 | Tea Break |
| 10:45 | Data Collection and Dissemination Breakout Groups |
| 11:15 | Groups Report Out - Discussion |
| 11:45 | Wrap up and Summation |
| 12:00 | Lunch |

DAY TWO – AFTERNOON

TRANSPORTATION SESSION

- 1:30 Interstate Transportation Facilitation
Session Leader Harold (Harry) Eubanks
- 3:00 Transportation Breakout Groups
- 3:45 Tea Break
- 4:00 Groups Report Out – Discussion
- 4:30 Wrap up and Summation
- 5:00 Networking

HARMONIZATION SESSION

- 1:30 Standards Implementation
Session Leaders Paul Manol and Brian McKee
- 3:00 Transportation Breakout Groups
- 3:45 Tea Break
- 4:00 Groups Report Out – Discussion
- 4:30 Wrap up and Summation
- 5:00 Networking

DAY THREE – MORNING

- 9:00 Review
- 9:15 Generate Policy Ideas for Recommendations in Breakout Groups
- 10:15 Groups Report Out on Recommendations – Discussion
- 10:45 Prioritize Recommendations
- 11:15 Discussion of the Project’s Next Steps:
 - Time frame for next training session (May)
 - Recommendations for training topics
 - Develop a list of final (August) workshop policymaker attendees
 - Feasibility of a public-private partnership working committee

Assignment:

Participants review and evaluate list of policy recommendations from Kenya, Uganda and Tanzania from the first set of training workshop sessions. A list of all three countries policy recommendations will be sent to all participants by March 15, 2001.

- 11:30 Closing Comments
- 11:45 Evaluation

12:00 Presentation of Certificates

**ATRIP: EAC-SECOND IN-COUNTRY TECHNICAL WORKSHOP FOR TRANSPORT MANAGEMENT AND HARMONIZATION
OF STANDARDS**

DATES: Tanzania – May 14-16
 Kenya – May 17-18, May 21
 Uganda – May 23-25

DAY ONE – MORNING SESSIONS

| | |
|-------|--|
| 8:30 | Registration/ Administration |
| 9:00 | Welcome and Introduction Program Overview |
| 9:30 | Transportation Management and Harmonization of Standards Groups Meet Together |
| 10:15 | Break |
| 10:30 | Harmonization of Standards Session Transportation Management Session |
| 11:15 | Groups Report Out – Discussion |
| 11:45 | Wrap up and Summation |
| 12:00 | Lunch |

DAY ONE – AFTERNOON SESSIONS

| | |
|------|--|
| 1:30 | Private-Public Partnerships Harmonization of Standards Session Transportation Management Session |
| 2:45 | Break |
| 3:00 | Groups Report Out – Discussion |
| 4:00 | Wrap up and Summation |

DAY TWO – MORNING SESSIONS

| | |
|-------|------------------------------------|
| 9:00 | Day One Review |
| 9:15 | Policy Changes |
| | Harmonization of Standards Session |
| | Transportation Management Session |
| 10:15 | Break |
| 10:30 | Resume Sessions |
| 11:15 | Groups Report Out – Discussion |
| 11:45 | Wrap up and Summation |
| 12:00 | Lunch |

DAY TWO – AFTERNOON SESSIONS

| | |
|------|---|
| 1:00 | Final Recommendation Review |
| 2:30 | Discussion & Preparations for September Regional Workshop |
| 3:15 | Break |
| 3:30 | Wrap up and Summation |
| 3:45 | Evaluation |
| 4:00 | Presentation of Certificates and Closing Comments |

DAY THREE – MORNING SESSION

| | |
|-------|---|
| 10:00 | Identified Private Sector Association Meeting with U.S. Team and Core Members |
| 11:45 | Wrap up and Summation |

APPENDIX C

EAST AFRICAN TRANSPORTATION MANAGEMENT AND HARMONIZATION OF STANDARDS POLICY WORKSHOP TO FOSTER INTERNATIONAL AGRICULTURAL TRADE

PRESENTATION OF RECOMMENDATIONS

WEDNESDAY, SEPTEMBER 12, 2001
THE NOVOTEL MOUNT MERU
ARUSHA, TANZANIA

AGENDA

| | | |
|------------|--|--------------------------------|
| 9:00 a.m. | Welcome | Frank Fender |
| 9:15 a.m. | Introductions | Fred Kessel |
| 9:30 a.m. | Africa Growth and Opportunities Act | Open Discussion |
| 10:15 a.m. | Project Overview | Jennifer Maurer |
| 10:30 a.m. | Break | |
| 10:45 a.m. | Transportation Management Recommendations | Jim Caron – Moderator |
| 11:45 a.m. | Open Discussions | Nicholas Mbwanji/ Jim Caron |
| 1:00 p.m. | LUNCH | |
| 2:00 p.m. | Harmonization of Standards | Brian McKee - Moderator |

Recommendations

| | | |
|------------------|--------------------------------------|---|
| 3:00 p.m. | Open Discussions | Okaasai Opolot Brian McKee |
| 4:15 p.m. | Final Conclusions/Way Forward | Discussion |
| 4:45 p.m. | Closing Remarks | Frank Fender Jennifer Maurer |
| 5:00 p.m. | Adjourn | |

USDA – EAC POLICY MAKERS MEETING PROGRAM 14TH FEBRUARY 2002

| | |
|----------------------|---|
| 9:00 – 9:15 | Registration |
| 9:15 – 9:30 | Opening of Meeting & Introduction of Participants |
| 9:30 – 9:40 | Project Review by Regional Coordinator |
| 9:40 – 9:50 | General Comments |
| 9:50 – 10:15 | TEA BREAK/GROUP PHOTO |
| 10:15 – 10:45 | Tanzania Moderator – Mr. Liamba¹ Project 1: Establishment of National and Regional Accreditation Bodies in EAC |
| 10:45 – 11:15 | Project 2: Creation/Strengthening of a Transportation Data Base for EAC |
| 11:15–11: 45 | Project 3: Enhancement of Conformity Assessment in EAC |
| 11:45 – 12:15 | Project 4: Axle Load Control and Efficient Management of Weighbridges |

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| | |
|----------------------|--|
| 12:15 – 12:45 | Project 5: Expedited Customs Clearance and Transit Controls |
| 13:00 – 14:00 | LUNCH |
| 14:00 – 14:30 | Kenya Moderator –Mr. Chebii² Project 6: Promotion of Equitable Trade Practices within EAC in Conformity with established International Regulations and Agreements |
| 14:30 - 15:00 | Project 7: Provision of Technical Assistance for Capacity Building to Strengthen Road Transport Associations |
| 15:00- 15:10 | TEA BREAK |
| 15:10 – 16:00 | Uganda Moderator –Mr. Itazi³ Proposed Way Forward |
| 16:00– 16:15 | Closing Remarks |
| 19:00 | RECEPTION |
| NOTE: | Presentation 10 minutes and discussion 20 minutes for each project. |

² Commissioner of Customs and Excise – Kenya Revenue Authority

³ Director, Ministry of Works, Housing and Communications.

APPENDIX D

SCHEDULE OF IMPACT ASSESSMENT TEAM MEETINGS IN TANZANIA September 2-4, 2002

Dar Es Salaam

Monday, September 2, 2002

- 9:00 a.m. Daimon Mwakyembe, Director, Tanzania Bureau of Standards (at TSB)
Beatrice Mutabazi, Tanzania Bureau of Standards (at TBS)
Dr. Claude Mosha, Tanzania Bureau of Standards (at TBS)
Charles Ekelege, Tanzania Bureau of Standards (at TBS)
- 10:30 a.m. Nicholas Mbwanji, National Transport Cooperation (at NTC)
G. Mwenda, Tanzania Truck/Bus Owners Association (at NTC)
- 11:30 a.m. Dr. B. Rufunjo, Tanzania Ministry of Communications and Transport (at MC&T)
B. N. A. Liamba, Tanzania Ministry of Communications and Transport (at MC&T)
- 2:00 p.m. O. M. Soli, National Food Control Commission (at NFCC)
- 4:00 p.m. M. Kalanje, Tanzania Chambers of Commerce, Industry and Agriculture (at TCCIA)
Linda Lifiga, Tanzania Chambers of Commerce, Industry and Agriculture (at TCCIA)

Tuesday, September 3, 2002

- 9:00 a.m. William Riwa, Ministry of Agriculture (at MOA)
John Mngodo, Ministry of Agriculture (at MOA)
- 11:00 a.m. Said Mohamed Said, Azam Mills, Ltd.
Tour of Mills
- 12:00 noon Said Ibrahim Said, Tanzanian Freight Forwards Association (at Azam Mills)
- 3:00 p.m. A. R. Ngemera, Ministry of Industry and Trade (at MoIT)

Wednesday, September 4, 2002

- 10:00 a.m. Jason Rugaihuruzi, Port of Dar Es Salaam (at the Port)
Tour of Port

SCHEDULE OF IMPACT ASSESSMENT TEAM MEETINGS IN KENYA
September 5-9, 2002

Nairobi

Thursday, September 5, 2002

- a.m. Peter Opiya (sent substitute), Kenya Pest Control Board (at Serena Hotel)
Charles Onduso, Ministry of Finance and Planning (at Serena Hotel)
Stephen Muiruri, Ministry of Agriculture (at Serena Hotel)
Carol Kamau, Office of the U.S. Agricultural Attache-Nairobi (at Serena Hotel)
Ali Bisbas, Kenya Roads Board (at Serena Hotel)
- p.m. E. M. Sabwa, Kenyan International Freight & Warehousing Association (at Serena Hotel)
Joseph Keeru, Kenya Bureau of Standards (at Serena Hotel)
Anthony Mutai, Kenya Ports Authority (at Serena Hotel)

Friday, September 6, 2002

- a.m. Margaret Rotich, Kenya Bureau of Standards
Tour Lab, meet staff
- a.m. Visit Kenya Rails – spoke with Dr. Abuodha (not a participant)
- p.m. Dr. Wilson Songa, Kenya Plant Health Inspection Services (at KEPHIS)
Gladys Maina, Kenya Plant Health Inspection Services (at KEPHIS)

Mombassa

Monday, September 9, 2002

- a.m. Visit Port of Mombassa
Meet with Public Relations Officer Jerry Omuare
Meet with Aziz M. Ramzan
Meet with Manager of Container Operations
- p.m. Tour Port and harbor
Meet with officials from Bulk Grain Handlers, Ltd. and tour facility

SCHEDULE OF IMPACT ASSESSMENT TEAM MEETINGS IN UGANDA
September 11-13, 2002

Kampala

Wednesday, September 11, 2002

- a.m. Damas Mulagwe, Uganda Marketing Service (at the Sheraton Hotel)
Patrick Sekitoleko, Uganda National Bureau of Standards (at the Sheraton Hotel)
Joy Kabatsi, Uganda Revenue Authority (at the Sheraton Hotel)
Stephen Byaruhanga, UCTOA (at the Sheraton Hotel)
Muzoori Hans Windsor, Cotton Development Organization (at the Sheraton Hotel)
- p.m. David Lule, Horticultural Exporters Association of Uganda (at the Sheraton Hotel)
Pauline Aluka (sent representative), National Agricultural Research Organization-Coffee (at the Sheraton Hotel)
Stephen Tashobya, Uganda Commercial Truck Owners Association
Haruna Semyano, Ministry of Tourism, Trade and Industry, Export Promotion Board (at the Sheraton Hotel)
Dr. Ben Manyindo, Uganda National Bureau of Standards

Entebbe a.m.

Kampala p.m.

Thursday, September 12, 2002

- a.m. G. P. Kasajja, Ministry of Agriculture (at the MoA)
Permanent Secretary, Ministry of Agriculture (at the MoA)
Rosemary Tibiwra, (not a former participant) Ministry of Works (at the MoW)
- p.m. Richard Kamajugo, Uganda Revenue Authority (at URA)
- p.m. Tour National Bureau of Standards

Kampala

Friday, September 13, 2002

- a.m. Okassai Opolot, Ministry of Agriculture (at the Sheraton Hotel)
Charles Kareba, Kargo International, Ltd. (at the Sheraton Hotel)

APPENDIX E

Dear Kenyan Participant,

Date:

Thank you for participating in the USDA-USAID sponsored training workshops in “Transportation Management and Harmonization of Agricultural Standards.” We hope this series of workshops has proven beneficial to you in your work and has helped establish a forum for regional policy changes. In September 2002, a team will be traveling to East Africa to conduct an impact assessment of the two in-country workshops and the policy presentations in Arusha. The team will be interviewing as many former participants as time allows from each country. In addition, the assessment team is seeking your assistance in identifying areas of project impact. The survey below seeks to identify changes over time (July 2000-present) in Transportation Management Policy, Harmonization of Standards Policy, Transportation Infrastructure and Harmonization Infrastructure on a regional and country basis. The questions are based on the findings of a USDA-USAID site assessment published in September 1999. The intention of the survey is to compare the 1999 findings with the current situation in your region and specific country and to determine what if any percentage of the change is attributable to the USDA-ATRIP project. Your country coordinator will distribute and collect the survey forms from you in advance of the September 2002 visit. We thank you in advance for your time and effort.

Sincerely, The Assessment Team

Your Name (optional)

| Status as of September 1999 (A) | TRANSPORTATION POLICY – REGIONAL CHANGE(S) SINCE SEPTEMBER 1999 TO PRESENT (B) | Est. percent change in (B) attributable to USDA- ATRIP project (if applicable) (C) | If (C) is positive, what are the estimated savings realized from change(s) indicated in US\$ or local currency. (Please specify unit, e.g., per ton, per container, per year, etc. Ex: \$US 2,500 per container) | Did or will this change lead to increased regional or international agricultural trade? (Please circle one or both.) |
|--|---|---|---|---|
| Participated in some form of regional effort to minimize impediments to regional and international trade flows through harmonization of transportation standards such as the Transit Transport Coordination Authority. | a. Public sector participants: Do you still participate in regional organizations such as the TTCA? If yes, please name these organizations. b. Private sector participants: In what regional efforts did you participate in 1999? Do you still participate? | | | Regional International |

| Status as of September 1999 (A) | Standards Policy – Regional Change(s) since September 1999 to Present (B) | Est. percent change in (B) attributable to USDA-ATRIP project (if applicable) (C) | If (C) is positive, what are the estimated savings realized from change(s) indicated in US\$ or local currency. (Please specify unit, e.g., per ton, per container, per year, etc. Ex: \$US 2,500 per container) | Did or will this change lead to increased regional or international agricultural trade? (Please circle one or both.) |
|---|--|--|---|---|
| Participated in some form of regional effort to minimize impediments to regional and international trade flows through harmonization of health and grading standards. | a. Public Sector participants: In what regional efforts did you participate in 1999? In what efforts today? b. Private sector participants: Did you participate in any regional effort in 1999? Are you participating in any today? | | | Regional International |
| Harmonized standards existed for 89 products. | Public Sector participants: Do more harmonized standards exist in 2002? Approximately how many more products? | | | Regional International |

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| | | | | |
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| Country | Status as of September 1999 (A) | Transportation Policy - KENYA Change(s) since September 1999 to Present (B) | Est. percent change in (B) attributable to USDA-ATRIP project (if applicable) (C) | If (C) is positive, what are the estimated savings realized from change(s) indicated in US\$ or local currency. (Please specify unit, e.g., per ton, per container, per year, etc. Ex: \$US 2,500 per container) | Did or will this change lead to increased regional or international agricultural trade? (Please circle one or both.) |
|---------|---|--|--|--|--|
| Kenya | Committed to privatizing port and rail operations within country and allowing rail, motor carrier, port operations and ocean shipping to operate free of economic regulation. | Public Sector Participants: Is Kenya still committed to privatization? If yes, what steps have been taken? If no, what reasons can you give? | | | Regional International |
| Kenya | All freight trucks bound for Uganda are “escorted” from Mariakana to the Uganda | Public Sector Participants: Is this practice still in place or has it been superseded? If superseded, what is current situation? | | N/A | N/A |

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|--|------------------------------------|--|--|--|--|
| | border to prevent cargo diversion. | | | | |
|--|------------------------------------|--|--|--|--|

| Country | Status as of September 1999 (A) | Transportation Policy – KENYA Change(s) since September 1999 to Present (B) | Est. percent change in (B) attributable to USDA-ATRIP project (if applicable) (C) | If (C) is positive, what are the estimated savings realized from change(s) indicated in US\$ or local currency. (Please specify unit, e.g., per ton, per container, per year, etc. Ex: \$US 2,500 per container) | Did or will this change lead to increased regional or international agricultural trade? (Please circle one or both.) |
|----------------|---|--|--|---|---|
| Kenya | Transport officials are making a concerted effort to improve management practices to compensate for the lack of private investment in infrastructure and equipment. | <p>a. Public Sector Participants: Are transport officials continuing to improve management practices?</p> <p>b. Public Sector Participants: Has there been an increase in private investment in infrastructure and equipment since 1999?</p> | | | <p>Regional</p> <p>International</p> |
| Kenya | Early stages of privatization of stevedores and container operations at Mombassa. | Public Sector Participants: Have the stevedores and container operations been privatized? | | | <p>Regional</p> <p>International</p> |

| | | | | | |
|-------|--|---|--|--|-------------------------------|
| Kenya | Cumbersome paperwork in Mombassa causes severe delays. | Public and Private sector participants: Have there been any changes to streamline the cumbersome paperwork in Mombassa? If so, what changes? | | | Regional International |
| Kenya | Kenya and Uganda have little information sharing and cooperation concerning operations at the Tororo Yard. | Public and Private Sector participants: Has this situation improved any over the past two years? | | | Regional International |

| Country | Status as of September 1999 (A) | Standards Policy – KENYA Change(s) since September 1999 to Present (B) | Est. percent change in (B) attributable to USDA-ATRIP project (if applicable) (C) | If (C) is positive, what are the estimated savings realized from change(s) indicated in US\$ or local currency. (Please specify unit, e.g., per ton, per container, per year, etc. Ex: \$US 2,500 per container) | Did or will this change lead to increased regional or international agricultural trade? (Please circle one or both.) |
|---------|---|---|--|--|--|
| Kenya | Had initiated a process for reducing delays associated with port and border clearance | Public sector participants: Have the processes in column (A) continued to evolve? If so, how? | | | Regional International |

| | | | | | |
|--|---|--|--|--|--|
| | procedures involving customs, health, grading and security. | | | | |
|--|---|--|--|--|--|

| Country | Status as of September 1999 (A) | Standards Policy – KENYA Change(s) since September 1999 to Present (B) | Est. percent change in (B) attributable to USDA-ATRIP project (if applicable) (C) | If (C) is positive, what are the estimated savings realized from change(s) indicated in US\$ or local currency. (Please specify unit, e.g., per ton, per container, per year, etc. Ex: \$US 2,500 per container) | Did or will this change lead to increased regional or international agricultural trade? (Please circle one or both.) |
|----------------|---|--|--|---|---|
| Kenya | Food quality issues are secondary to transportation issues. | Public and Private Sector participants: Is it still your opinion/impression that the statement in column A is valid? | | | Regional International |
| Kenya | Bulk grain imports are bagged before transshipment. | Public and Private Sector participants: Is bagging still practiced? Has capacity developed for bulk shipments? | | | Regional International |
| Kenya | Little U.S. grain is imported; no | Public and Private Sector participants: Is it still your opinion/knowledge that the statement in | | | Regional |

| | | | | | |
|--|--------------------------|--|--|--|---------------|
| | yellow corn is imported. | column A is valid? If not, what has changed? | | | International |
|--|--------------------------|--|--|--|---------------|

APPENDIX F

USAID/USDA IMPACT ASSESSMENT SURVEY EAC: TRANSPORTATION MANAGEMENT AND HARMONIZATION OF AGRICULTURAL STANDARDS

Dear Participant,

Thank you for participating in some portion of the USSA-USAID sponsored workshops in “Transportation Management and Harmonization of Agricultural Standards. We hope this series of workshops has proven beneficial to you in your work. In September 2002, a USDA team will be traveling to East Africa to conduct an impact assessment of the U.S. study tours, two in-country workshops and the policy presentations in Arusha. Your country coordinator will distribute and collect the survey forms from you in advance of the September 2002 visit. We thank you for your time and effort. Please return this survey to (country coordinator) or to Jane.Misheloff@FAS.USDA.GOV or fax 1-202-690-3982. Sincerely, The Assessment Team

Please indicate all of the following that apply to you:

Country:

Kenya

Sector:

Public Sector—Standards

| | |
|----------|--------------------------------|
| Tanzania | Public Sector—Transportation |
| Uganda | Private Sector—Standards |
| | Private Sector--Transportation |

I participated in the following activities (please indicate all that apply):

Interviewed during the March 2000
Assessment trip

May 2001 in-country workshop

US Study Tour

September 2001 Policy Meeting in Arusha

February 2001 in-country workshop

February 2002 follow-up meeting in Arusha

1. The training changed the way I think about my work or the way I perform my work now.

1 2 3 4 5 (Please indicate a number, 1=low, 5=high)

2. Please describe in what way there have been changes in what you think and/or do.

3. The workshop(s) enhanced my understanding of regional problems? YES SOMEWHAT NO

4. Since participating in one or more activities, I have been able to (please indicate one or more of the following activities):

- a. Suggest a related practical or policy change(s) within my organization. YES NO
- b. Implement a related practical or policy change(s) within my organization. YES NO
- c. Work with others on a national or regional basis to present a related policy change(s) or help implement them. YES NO

If you have helped implement a change(s) in policy or practice, please describe it or them.

- 5. Are you aware of any change(s) in policy or practice as a result of anyone else's participation in these activities? YES NO

If YES, please describe it or them.

- 6. I have been able to share my knowledge with others in my profession or office? YES NO

If YES, can you provide example(s):

- 7. Do you think the training sessions provided you an opportunity to network with others in your field?

- a. YES—If yes, why?
NO—If no, why not?

- b. If YES, do you continue to network with fellow participants? YES NO

- 8. After your training, did you feel you had a better understanding of the impact of national policies and procedures on development?

YES SOMEWHAT NO

On the expansion of interregional trade? YES SOMEWHAT NO

9. Have you written any proposals for funding or financing projects? How many? What level of funding? For what type of project? (Please describe briefly.)

10. On a scale of 1 to 10 with 10 as the highest possible score, please indicate the number that most closely describes how you feel about

The usefulness of the portion(s) of the training you attended to build the capacity of your organization=

Comments:

11. If funding became available for a follow-on activity(-ies), please prioritize the following topics by assigning a number 1-4:

Trade and Investment delegations _____

Regional policy consensus building in transportation management _____

Regional policy consensus building in harmonization of agricultural standards _____

Other _____

| Country | Status as of September 1999 (A) | Standards Policy – KENYA Change(s) since September 1999 to Present (B) | Est. percent change in (B) attributable to USDA-ATRIP project (if applicable) (C) | If (C) is positive, what are the estimated savings realized from change(s) indicated in US\$ or local currency. (Please specify unit, e.g., per ton, per container, per year, etc. Ex: \$US 2,500 per container) | Did or will this change lead to increased regional or international agricultural trade? (Please circle one or both.) |
|----------------|---|---|---|---|---|
| Kenya | High level of “internal” practices, e.g., facilitation fees, billing for non- performed services. | Public and Private Sector participants: Have “internal practices” changed any since 1999? If so, how? | | | Regional International |
| Kenya | KEPHIS charges using a “value of commodity” pricing system instead of a “cost of inspection” fee. | Public Sector participants: Does KEPHIS still employ the “value of commodity system?” | | | Regional International |
| Kenya | Kenyan customs will not accept inspection certifications by Ugandan | Public and Private sector participants: Is the statement in column A still valid? | | | Regional International |

| | | | | | |
|--|------------|--|--|--|--|
| | officials. | | | | |
|--|------------|--|--|--|--|

| Status as of September 1999 (A) | TRANSPORTATION INFRASTRUCTURE – REGIONAL Change(s) since September 1999 to Present (B) | Est. percent change in (B) attributable to USDA-ATRIP project (if applicable) (C) | If (C) is positive, what are the estimated savings realized from change(s) indicated in US\$ or local currency. (Please specify unit, e.g., per ton, per container, per year, etc. Ex: \$US 2,500 per container) | Did or will this change lead to increased regional or international agricultural trade? (Please circle one or both.) |
|--|---|--|---|---|
| No findings | Do you have any comments? | | | Regional International |

| Status as of September 1999 (A) | Standards Infrastructure – Regional Change(s) since September 1999 to Present (B) | Est. percent change in (B) attributable to USDA-ATRIP project (if applicable) (C) | If (C) is positive, what are the estimated savings realized from change(s) indicated in US\$ or local currency. (Please specify unit, e.g., per ton, per container, per year, etc. Ex: \$US 2,500 per container) | Did or will this change lead to increased regional or international agricultural trade? (Please circle one or both.) |
|--|--|--|---|---|
| No findings | Do you have any comments? | | | Regional |

| | | | | |
|--|--|--|--|---------------|
| | | | | International |
|--|--|--|--|---------------|

| Country | Status as of September 1999 (A) | Transportation Infrastructure - KENYA Change(s) since September 1999 to Present (B) | Est. percent change in (B) attributable to USDA-ATRIP project (if applicable) (C) | If (C) is positive, what are the estimated savings realized from change(s) indicated in US\$ or local currency. (Please specify unit, e.g., per ton, per container, per year, etc. Ex: \$US 2,500 per container) | Did or will this change lead to increased regional or international agricultural trade? (Please circle one or both.) |
|---------|--|---|--|--|--|
| Kenya | Port, railway and highway infrastructure and equipment are all in need of upgrading or refurbishing. | Public and Private sector participants: What is the status of upgrading? | | | Regional International |
| Kenya | Lack of electronic data interchange between container yard managers, receivers, trucking firms, etc. | Public and Private sector participants: Has there been any improvement in data interchange? If so, what? | | | Regional International |
| Kenya | Kenyan | Public and Private sector participants: Has the | | | |

| | | | | | |
|--|---|--|--|--|-------------------------------|
| | government had not agreed on a plan to privatize railroads. | government agreed on a privatization plan? If so, what were the terms of the plan? | | | Regional International |
|--|---|--|--|--|-------------------------------|

| Country | Status as of September 1999 (A) | Standards Infrastructure – KENYA Change(s) since September 1999 to Present (B) | Est. percent change in (B) attributable to USDA-ATRIP project (if applicable) (C) | If (C) is positive, what are the estimated savings realized from change(s) indicated in US\$ or local currency. (Please specify unit, e.g., per ton, per container, per year, etc. Ex: \$US 2,500 per container) | Did or will this change lead to increased regional or international agricultural trade? (Please circle one or both.) |
|----------------|--|---|--|---|---|
| Kenya | KEPHIS has no cross-border offices. | Public Sector participants: Has KEPHIS established cross-border offices? If so, where? | | | Regional International |

| Country | Status as of September 1999 | Change(s) since September 1999 to Present | Est. percent change in (B) attributable to USDA-ATRIP project (if applicable) (C) | If (C) is positive, what are the estimated savings realized from change(s) in US\$ or local currency. (Please specify unit, e.g., per ton, | Did or will this change lead to increased regional or international agricultural trade? (Please |
|----------------|------------------------------------|--|--|---|--|
|----------------|------------------------------------|--|--|---|--|

| | (A) | (B) | | per container, per year, etc. Ex: \$US 2,500 per container) | circle one or both.) |
|-------|-----|--|--|---|-------------------------------|
| Kenya | | Is there anything that comes to your mind that we have overlooked? | | | Regional International |

RELATED QUESTIONS THAT CANNOT BE ATTRIBUTED TO PROJECT:

Kenya—Have road conditions improved?

Kenya—Have new rail cars been purchased?

Kenya—Has efficiency in container shipping improved (guaranteed rate of more than 20 containers per crane per hour)?

Kenya—Have any new container terminals been built since 1999?

Regional:

Under EAS standards, hand and shovel sampling were permitted. Is this still the case?

Is the Transit Transport Coordination Authority (TTCA) still in existence and if so, what role do they play and how far reaching is their influence? What are TTCA's accomplishments?

APPENDIX G

Summary of Participant Survey

| | | KENYA | TANZANIA | UGANDA |
|-------------------------------------|---|--|---|--|
| Number of responses | | 9 Total PT=1 PS= 6 Prt=3 PrS=1 | 11 Total PT=1 PS= 6 Prt=3 PrS=1 | 7 Total PT=1 PS= 4 Prt=2 PrS=0 |
| Average number of sessions attended | | 2.5 | 3.0 | 2.0 |
| 1. | Training changed the way I think about my work or the way I perform my work now. 1 low—5 high | 2.5 average | 3.3 average | 3.8 average |
| 3. | Workshops enhanced my understanding of regional problems? | Yes=7 No=2 | Yes=11 | Yes=7 |
| 4. | Since participating in one or more activities, I have been able to-- | | | |
| 4a. | Suggest a related practical or policy change within my organization. | Trans. Yes=5, NR=1 Stds. Yes=2, No=1 | Trans. Yes=2, NR=4 Stds. Yes=5 | Trans. Yes=3 Stds. Yes=3, No=1 |
| 4b. | Implement a related practical or policy change within my organization. | Trans. Yes=4, NR=2 Stds. Yes=1, No=2 | Trans. Yes=2, No=2 Stds. Yes=6, NR=1 | Trans. Yes=3 Stds. Yes=2, No=1, NR=1 |
| 4c. | Work with others on a national or regional basis to present a related policy change or help implement it. | Trans. Yes=5, NR=1 Stds. Yes=1, No=2 | Trans. Yes=4 Stds. Yes=5, N=2 | Trans. Yes=3 Stds. Yes=4 |
| 5. | Are you aware of any change in policy or practice as a result of anyone else's participation in these activities? | Trans. Yes=3, No=3 Stds. Yes=2, No=1 | Trans. Yes=2, No=2 Stds. Yes=5, No=2 | Trans. Yes=3 Stds. Yes=3, NR=1 |
| 6. | I have been able to share my knowledge with others in my profession or office. | Trans. Yes=6 Stds. Yes=3 | Trans. Yes=4 Stds. Yes=7 | Trans. Yes=3 Stds. Yes=3, NR=1 |
| 7a. | Do you think the training sessions provided you with an opportunity to network with others in your field? | Trans. Yes=6 Stds. Yes=2, No=1 | Trans. Yes=3, NR=1 Stds. Yes=7 | Trans. Yes=3 Stds. Yes=3, No=1 |
| 7b. | If "yes," do you continue to network with fellow participants? | Trans. Yes=6 Stds. Yes=2, No=1 | Trans. Yes=4 Stds. Yes=7 | Trans. Yes=3 Stds. Yes=2, NR=2 |
| 8. | After training, did you feel you had a better understanding of the impact of national policies and procedures | National Yes=9 Regional Yes=9 | National Yes=11 Regional Yes=11 | National Yes=7 Regional Yes=7 |

| | | | | |
|-----|--|---|---|--|
| | on development? On the expansion of interregional trade? | | | |
| 9. | Have you written any proposals for funding or financing projects? | Trans. No=6 Stds. Yes=1, No=1, NR=1 | Trans. Yes=2 No=2 Stds. Yes=3 No=3 NR=1 | Trans. Yes=1, No=1 Stds. Yes=3, No=1, NR=1 |
| 10. | On a scale of 1-10 with 10 as the highest possible score, please indicate the number that most closely describes how you feel about the usefulness of the portion of training you attended to build the capacity of your organization? | 6.33 average | 7.6 average | 6.285 average |